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### Challenges

- Wide variability among professions and jurisdictions
- Professionalization of staff
- Demand for Public Information
- Professional vs. Legal Decision-Making

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### Considerations

- Burden of Proof
- Who Hears the Case
- Standards of Review on Appeal
- Open Meetings
- Public Records
- Evidence Laws

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### Resources

- Insurance
- Institutions
- Individuals

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### Insurance

- Payment/reimbursement for regulatory defense
- Limits typically enough for negotiated resolution but not for full trial
- Typically do not pay fines, restitution, etc.

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### Types of Defense Lawyers

- Licensing Board Lawyers
- Subject Matter Expert Lawyers
- Malpractice Defense Lawyers
- White-Collar Criminal Defense Lawyers
- Generalists

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### Working with Defense Lawyers

- Communicate through them
- They can help you
  - Obtain records
  - Arrange interviews
  - Provide information

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### Speaker Contact Information

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